

WORKBOOK 10.3: OUTSIDER THREAT WORKSHEET ACTIVITY

Purpose: To provide a template and an example to help you organize gathered information about outsider threats

Part 1: Outsider Threat Information Worksheet Example

You will organize information about potential outside threats by using a worksheet similar to the sample template shown in *Table 1: Sample Outsider Threat Information Worksheet*. You may list the threats across the top of the worksheet and then evaluate the potential actions, motivations, tactics, and capabilities of the adversaries for each threat. A completed worksheet is a way to visualize and organize your outsider threat information.

This worksheet is an example only: you may have two threats, as indicated on this sample, or you may have twenty or more. You may want to consider using a spreadsheet program like Microsoft Excel to enter all the information in a single sheet.

Threat Type

The threat type is a brief description of the adversary, including the name of the group and the potential action. Always place different organizations into separate threat columns. A single terrorist group that has threatened government facilities in different ways such as bombings, assassinations, and sabotage may warrant separate columns also. You will have to determine whether there are enough differences for you to place a single group in separate threat columns.

Depending on the similarities or differences of the threats, you may complete one column for that group or you may want to complete one column for each possible threat, for example, XYZ bombing, XYZ assassination, and XYZ sabotage. For demonstration purposes only, in *Table 2: Completed Outsider Threat Information Worksheet*, the XYZ terrorist group is shown as two separate threats: one for bombing and one for assassination.

Table 1: Sample Outsider Threat Information Worksheet

| Threat Type | Threat 1 | Threat 2 |
|---|----------|----------|
| Potential Action (High, Medium, Low) | | |
| Theft | | |
| Sabotage | | |
| Other: | | |
| Motivations (High, Medium, Low) | | |
| Political | | |
| Philosophical | | |
| Social | | |
| Economic | | |
| Personal | | |
| Other: | | |
| Tactics | | |
| Stealth Force Deceit | | |
| Capabilities | | |
| Number | | |
| Technical expertise | | |
| Insider assistance | | |
| Weapons | | |
| Equipment or tools | | |
| Transportation | | |
| Other: | | |

To complete the worksheet, you will evaluate each type of threat in several categories: Potential Actions, Motivations, Tactics, and Capabilities. For demonstration purposes in this activity, the **Threat 1** column of Table 2 is completed, using the following information to provide you with an example of the threats of Terrorist Organization XYZ:

- Stated that the state-run water treatment facilities are run by corrupt politicians which results in poor water quality — leading to sickness and death of hundreds of citizens
- Used a vehicle-borne improvised explosive device to attack critical infrastructure facilities: a cargo van filled with 1,136 kilograms (2,500 pounds) of ammonium nitrate
- Used tactics that include driving to a facility and parking outside the perimeter without being detected:
 - The van driver then jumps into an awaiting vehicle
 - The terrorists detonate the bomb later, to their advantage

Potential Action

For each potential action, you will indicate whether each action has a high, medium, or low potential for that threat type. You may need to write in specific potential actions in the **Other** category.

In the example in Table 2, the potential actions for the threat of Terrorist XYZ bombing received a rating of low for theft, low for sabotage, and high for mass casualties. Notice in the example that mass casualties was written in the **Other** category of potential actions.

Motivations

For each threat type, you should also evaluate the categories of motivations as high, medium, or low. In the example in Table 2, the motivation ratings for the threat of Terrorist XYZ bombing were:

- Political High
- Philosophical Low
- Social Low
- Economic Low
- Personal High
- Other Not Rated

Tactics

Next, indicate whether that threat type is likely to be accomplished using stealth (S), force (F), or deceit (D). In the example in Table 2, the tactics for the threat of Terrorist XYZ bombing are stealth(S) and force (F).

Capabilities

Finally, the last section of the worksheet describes the capabilities of the terrorist group to accomplish the perceived threat. You should write some information about the threat. If applicable, rate it as high, medium, or low. The written threat analysis will describe the details. This worksheet is simply an overview to help organize the information.

In the example in Table 2, the capabilities for the threat of Terrorist XYZ bombing are:

- Number 2-3
- Technical expertise High for knowledge of explosives
- Insider assistance Not typical
- Weapons 1,136 kg of explosives
- Equipment/ Tools Ammonium nitrate
- Transportation 1 large cargo van and 1 passenger vehicle

| | |
|---------------------------|--|
| Purpose: | To help organize gathered information about outsider threats |
| Duration: | 15 minutes (5-reading; 10-debrief) |
| Group composition: | Table groups |
| Debrief: | Large-group discussion |

Part 2: Completed Outsider Threat Information Worksheet

You will work with your facilitator and the rest of the class to complete the **Threat 2** column of *Table 2: Completed Outsider Threat Information Worksheet* for the Terrorist XYZ assassination threat as a large-group discussion. Your facilitator will discuss logic and your group will provide ratings for potential actions, motivations, tactics, and capabilities.

For this task, consider the following as threats of Terrorist Organization XYZ:

- Stated that the state-run water treatment facilities are run by corrupt politicians which results in poor water quality — leading to sickness and death of hundreds of citizens
- Used a cargo van to hide a sniper:
 - Sniper attempts to shoot high-ranking personnel at water treatment facilities
 - Not yet been successful
- Used tactics that include driving to a facility and parking outside the perimeter without being detected:
 - Van has markings indicating it is a landscaping service
 - Sniper hides in the rear of the cargo van
 - Side of the van has a hole cut for the sniper to see out and shoot from
 - Terrorist sniper shoots at people wearing suits leaving the facility

Table 2: Completed Outsider Threat Information Worksheet

| Threat Type | Threat 1 (Example) | Threat 2 |
|---|--|-----------------------|
| | | Terrorist XYZ bombing |
| Potential Action (High, Medium, Low) | | |
| Theft | Low | |
| Sabotage | Low | |
| Other: | Mass casualties: High | |
| Motivation (High, Medium, Low) | | |
| Political | High | |
| Philosophical | Low | |
| Social | Low | |
| Economic | Low | |
| Personal | High | |
| Other: | | |
| Tactics | | |
| Stealth Force Deceit | Stealth Force | |
| Capabilities | | |
| Number | 2-3 | |
| Technical expertise | High for knowledge of explosives | |
| Insider assistance | Not typical | |
| Weapons | 1, 136 kg of explosives | |
| Equipment/ Tools | Ammonium nitrate | |
| Transportation | 1 large cargo van 1 passenger vehicle | |
| Other: | | |